



**Richard G. Pestell**  
MB, BS, MD, PhD, FRACP, FAAAS, FACP, MBA

**President**  
Pennsylvania Cancer and Regenerative Medicine  
Research Center

**Laboratories:**  
Lankenau Institute for Medical Research,  
Suite 222  
100 E Lancaster Ave., Wynnewood PA. 19096  
T 267-4020545 F 215.489 4900  
richard.pestell@gmail.com  
richard.pestell@bblumberg.org

December 22 2017

To the selection Committee

- Thank you for the invitation to apply for the position of the next President, University of Central Florida. I am a physician leader excited by the opportunity with an appreciation of the role and mission of leading one of the biggest and best universities in the nation. I have a successful track record of collegial and collaborative interactions with academic leadership and have expertise with the strategic imperatives for the role:
- A high level of integrity
- A strong personal and professional academic background
- A sense of commitment to undergraduate education, as well as a dedication to and understanding of graduate and professional education and research
- A respect and concern for students
- A commitment to inclusion and diversity
- A commitment to student success in all areas of the collegiate experience
- An understanding and respect for the roles and responsibilities of the faculty
- A demonstrated record of building, nurturing and working with a high caliber leadership team
- A demonstrated record of partnership and spirit of entrepreneurship
- A willingness to make strategic choices, timely decisions and responsive actions
- The ability to acquire resources from a variety of sources, including fundraising
- The ability to work with a variety of governmental agencies
- A keen understanding of the unique mission and the ability to lead a multisite metropolitan research university
- A desire and ability to support access and inclusion
- An appreciation for the significant role of intercollegiate athletics in the life of the university (I was track and field state champion).

I have a proven track record of prudent enterprise wide financial management. All my career accomplishments have been a result of teamwork.

### **Executive Synopsis.**

- I am a physician scientist executive with experience, including leadership of complex matrixed Comprehensive University-Hospital systems.
- I have served as Associate Vice President, (Georgetown University), Associate Dean and Executive Vice President (Thomas Jefferson University)
- I have more than 14 years of experience as Director of two distinct NCI-designated cancer centers
- (responsible for a >\$350M (USD) annual budget with additional matrixed management responsibility for inter-hospital relationship with a 33 hospital system (2005-2015).
- I have been continuously funded as Principal Investigator in the USA since 1994, receiving more than \$82M USD.
- I have a demonstrated ability to adjust and lead in distinct and complex academic ecosystems driving up US news rankings (from less than 60 to #17) in highly competitive complex environments.

**Scholarship Synopsis** Summary: >600 published works, (>53,200 citations), (includes *Cell*, *Science* and *Nature Medicine*), and reviews, 26 book chapters, and the editor of 1 book. h-index: 125, i10-index: 415. World ranked by Google scholar (#1 Cell-cycle, #1 Prostate Cancer, #3 Oncology, #7 Breast Cancer). I have been involved in Academic leadership positions, engaging transformational change from 2002, first at Georgetown University integrating Georgetown University Medical School with Medstar Health, and subsequently at Thomas Jefferson University, most recently as Executive Vice President expanding the Jefferson footprint from 13 to 33 participating network hospitals and centers. My role throughout has been to develop organizational cultures that transcend disciplinary silos building multi disciplinary research and educational efforts.

I have participated as *a member of the senior management structure of the University* (Thomas Jefferson University (2005-2016) as member of the President's advisory committee (President of the Hospital, the President of University, the Provost and the Deans of the schools (Medical School, Nursing School, School of Pharmacy and School of Public Health). I served as a member of the senior leadership at Georgetown University (2002-2005) serving as a member of the medical school senior leadership, as a Board member of the Hospital and a member of several Hospital system boards. I served on boards within the School of Foreign Service.

**Education.** I have been responsible for clinical fellowship training program accreditation. I served as Associate Dean, Georgetown University Medical School, 2002-2005, and was sequentially promoted in executive roles to become Executive Vice President at Thomas Jefferson University in 2014. In the education domain I have been an educator, lecturer and established new educational training programs at the graduate and post-graduate level. In 2003 I participated in the reaccreditation of the Medical School at Georgetown and in 2012 the reaccreditation of the Medical School at Thomas Jefferson University. Over the last decade I have been responsible for the re-accreditation of education training programs (Radiation Oncology, Medical Oncology) at Georgetown and Thomas Jefferson Universities. I have established international education exchange programs with 7 Universities. The Center I lead now includes international collaborative education efforts (USA, Israel, Sweden, UK, Australia, Germany and Singapore).

**As a clinician** (Oncology and Endocrinology, ABIM # 165233, Medical License # 429307), I have been Chair of the Department of Oncology (2002-2005), responsible for, and successfully built, the oncology service lines (2005-2015), and have been listed as a Top Physician and Top Oncologist, Nationally and Internationally. I have been responsible for all cancer clinical trials at two NCI Cancer Centers (2002-2015) and the clinical operation, including full fiduciary responsibility at Thomas Jefferson University (2005-2015).

**As a research scientist** I have international legitimacy, ranked currently amongst the highest cited in my fields of research in the world (#1 for Cell cycle, #2 for Prostate Cancer, #3 for Oncology, H index 124, >52,700 citations), and have published in journals including *Cell*, *Science*, and *Nature Medicine*. I have been continuously funded as Principal Investigator in the USA since 1994, receiving more than \$82M USD. My research is focused on regenerative medicine and cancer.

**As an academic executive (MBA, NYU)**, I have been promoted in University leadership positions since 2002 as NCI Center Director and Associate Vice President of Georgetown University Medical School. I was most recently Executive Vice President of Thomas Jefferson University. I am a strategic thinker with strong business acumen and a significant understanding of the dynamic medical science and biotechnology industry, and have formed two biotechnology companies. After my MBA, I have focused on developing biotechnology spinouts from within academic environments initially as Senior Advisor for Innovation at Thomas Jefferson University, and subsequently as President, Pennsylvania Cancer and Regenerative Medicine, Pennsylvania Biotechnology Center. I founded two biotechnology companies.

**Reducing disparity in education and Health care** has been a continuing passion since medical school graduation. I have worked passionately and effectively both domestically and internationally to reduce health care disparity, establishing and funding centers in Washington DC and Philadelphia, and see tremendous opportunity for the University of Central Florida. I have a proven track record of leadership in community outreach.

- a. I have received awards from the Robert Wood Johnson for minority medical education,
- b. I established the first free screening clinic for women in Washington, DC,
- c. I received the Susan Komen Award for work with the underinsured,
- d. I created the breast care diversity program in the Kimmel Cancer Center.
- e. I have worked with the developing world cancer programs having served for 5 years as the President of the USA branch of the International Network for Cancer Treatment and Research (INCTR).

**Lead the philanthropic activities,**

- a. **Philanthropic Organizations and Alumni.** I have been actively involved with, and have been successful in, philanthropy. I enjoy fund raising and galvanizing donors around exceptional opportunities to change human history.
- b. I built philanthropy at the Sidney Kimmel Cancer Center, establishing its first development office, its first fundraising board and developed its first fundraising events (The Annual Men's event for prostate cancer, Annual Cancer Center fund raiser, and cultivation events, such as "A night with Olivia Newton John"). (Annualized cancer-related fund raising 2014, \$7M/r).
- c. I participated as lead in the cultivation of Mr. Sidney Kimmel, from 2005-2014, who provided an \$110M gift to Thomas Jefferson University in 2014.
- d. I received the largest gifts in the history of the Lombardi Comprehensive Cancer Center, while at
- e. Georgetown University. Each year I built the annual Lombardi Gala net revenues, and cultivated a board that provided significant gifts including funds to build the Capital Breast Care Center.

**Education and Credentials sufficient to engender respect within the University of Central Florida and the national academic community at large.** I have MB., BS., MD., Ph.D., and MBA, degrees. In addition I received the FRACP and FACP. I am recognized as a leading authority in my field, the basis of tenure in 2002 at Georgetown University, and have remained as the leader in my field, currently ranked first in the world by Google scholar for cell-cycle, #2 for prostate cancer and #3 for oncology.

- a. I have international **clinical legitimacy**. I have been a licensed Physician in Australia (Western Australia, Victoria), and USA (Massachusetts, Illinois, New York, Washington DC and Pennsylvania (ABIM #165233)).
- b. I am an elected Fellow of the American College of Physicians (FACP), Elected Fellow of College of Physicians of Philadelphia, Elected Fellow of the Royal Australian College of Physicians (FRACP)
- c. I have been listed as “leading physician in the world” by IAO) and “Top oncologist in Philadelphia”.
- d. I received the Eric Susman Prize by the RACP in 2015 for “a discovery in any field of medicine”.
- e. I am a licensed physician with hospital privileges at TJUH (2006-2018). I was responsible for the cancer clinical activities at Thomas Jefferson University from 2005 to 2015 (Departments of Medical Oncology, Radiation Oncology, and other Oncology), during which time we experienced remarkable growth, both in quality metrics and financially, rising from less than 60 to top 20 (#17) in the US News for Oncology. During this time (2014). I was promoted to Executive Vice President of Thomas Jefferson University.

**Advocate for the University’s academic mission.** I have a demonstrated track record of successfully advocating for the academic mission in a manner that is appropriate for the leader of a large Medical Faculty in a University of high global standing. From 2002-2016 I reported to the University/Hospital Presidents. At Thomas Jefferson University, I was responsible for >90% of the research infrastructure for the Health Sciences (Schools of Medicine, Pharmacy, Population Health, Nursing In the two most recent Director positions (2002-2015), I have been responsible for all program accreditations, education, research and clinical cancer-related activities at the University. From 2005-2015 I led and funded a multi-University consortium organization. As a member of senior executive board and presidential advisory groups I have been involved in the formation of new Schools and enterprise wide clinical, education and research decisions. I have been an academic advocate in each of the following positions.

#### **Associate Vice President, Georgetown University Medical Center**

##### **Director Lombardi Comprehensive Cancer Center (2002-2005)**

- a) Renewed Federal government NCI designation
- b) Renewed all research and clinical program accreditations
- c) Built philanthropy worked with Alumni (received largest gifts in Medical School history
- d) Responsible for development and funding of >80% of biomedical research infrastructure of the University.
- e) As Member of the Georgetown University Hospital Board, provided leadership to Hospital President and senior management teams, including strategic and fiduciary,
- f) MedStar Health (member of multiple boards), Hospital system regulatory compliance and research and clinical integration and growth strategies across multi state, multi hospital network.
- g) Founder Capital Breast Center. Identified funding sources, established business plan, executed on new building and staffing to create first free screening clinic for underinsured patients in Washington, DC. <https://capitalbreastcare.georgetown.edu/about>

##### **President (USA) of INCTR (International Network for Cancer Treatment and Research) (2002-2006).**

- h) Enabled developing countries by supporting research collaboration, education and training in oncology with the aim of increasing survival rates and building infrastructure (<http://www.inctr.org>).
- i) **Director** Sidney Kimmel Cancer Center (2005-2015)
- j) Improved US News ranking from less than #60 to #17
- k) **Grew clinical network from 13 to 33 hospital cancer network.**

- l) Integrated the historically disparate Departments and Schools, to create new highly competitive clinical and trans disciplinary research programs.
- m) Built philanthropy worked with Alumni (was faculty lead 2005-2015 for donor of largest gift in Medical School history (\$110M USD).
- n) Expanded Cancer Center to include formal federal endorsement and funding of two additional partners (Thomas Jefferson University, Drexel University, Lankenau Institute for Medical Research).
- o) Responsible for development and funding of >90% of biomedical research infrastructure of the University.
- p) Renewed Federal government NCI designation
- q) Renewed all research and clinical program accreditations.

**Founding Director DVICTS** (Delaware Valley Institute for Clinical and Translational Science)(2008-2010) (\$400M annual research budget). Reported to 4 Presidents (University of Delaware, Christiana, Nemours, and Thomas Jefferson University).

- r) Established the Institute,
- s) Created strategic plan
- t) Integrated the diverse faculty into a common vision.
- u) [http://www.redorbit.com/news/health/1593959/newly\\_formed\\_institute\\_to\\_transform\\_how\\_research\\_becomes\\_patientrelevant\\_practice/](http://www.redorbit.com/news/health/1593959/newly_formed_institute_to_transform_how_research_becomes_patientrelevant_practice/)

**Executive Vice President** Thomas Jefferson University and Special Advisor For Innovation to President Thomas Jefferson University (2014- 2015)

- v) Enterprise wide goals to facilitate growth and integration (net clinical revenues, IT, education and research infrastructure and to build philanthropy
- w) Developed Biotechnology and related innovation structures at the University as a new revenue stream) 2015-2016. (In 2015 I was asked by the TJU President to help develop the “Innovation Pillar”, a new sector of the University, and thereby create companies (spin-ins and spinouts), to create mechanisms to identify, foster, and monetize intellectual property, develop pathways for funding new companies and to develop national and international partnerships. I have 3 issued and 4 pending patents. Establish education programs in the Innovation space. Establish pathways for promotion and tenure in innovation space. Establish process/pathways for invention disclosure patentability review.
- x) For this assignment I have established two Biotechnology companies focused on cancer treatments, technologies and diagnostics and successfully secured \$1.5M in Angel funding, hired staff, hired a legal team, consultants and management, formed a board and subcontracted research for ProstaGene. ProstaGene completed 3 clinical trials, and has financed an additional clinical study.

**President,** Pennsylvania Cancer and Regenerative Medicine Center (2016-present)\

- y) Establish international education and research hub and spoke center in regenerative medicine with 6 countries.
- z) Integrate international education programs and access for students.
- aa) Establish state legislature funding line.
- bb) Oversight/enabement and funding of new building.



**Build on existing research strengths,** I have a proven track record of building research at Georgetown University and Thomas Jefferson University. I was responsible for all cancer-related clinical trials, which represented the majority of funded clinical research at the Universities. I have international **research legitimacy**, currently ranked as the highest cited in the world in my fields of research including (#1 Cell cycle, #1 Prostate Cancer, and #3 Oncology) with >600 publications, >53,300 citations and H index of >125, and have published in journals including *Cell* and *Science*. I **have received >\$82M in research funding as Principal Investigator.**

- a. As a clinical translational researcher since 2002, I have been responsible for all cancer clinical trials and their regulatory oversight at Georgetown University and Thomas Jefferson University.
- b. I have been the best grant funded investigator at the University over the last 9 years with a rigorous research laboratory, with up to 6 NIH RO1 grants.
- c. My research is currently supported by grants (>\$4M USD) (NIH RO1, Breast Cancer Research Foundation, Falk foundation and other grants and contracts).
- d. I am an elected member of the American Society of Clinical Investigators (ASCI).
- e. I was the TJU representative to ASCI over the last decade.
- f. I am an elected member of the Inter Urban Clinical Club.
- g. I was elected to council of the IUCC.
- h. For my research and education efforts I have received: Australian honors (Australia Endocrine Society, Keith Harrison Award (Highest Award of Society, (2005), *Doctorus Honoris Causa*, University of Western Australia (2008), The RD Wright Medallion (2010, Australian Advance Award (Biotechnology, 2014), Eric Susman Prize in Medicine (2015) and an *Doctor of Medical Science, Honoris Causa* from the University of Melbourne Australia (2016)),
- i. International awards included the Irma T. Hirsch Weil Caulier Career Scientist Award (1998), Elected Member American Society Clinical Investigators (ASCI) (2000), Diane Belfer Faculty Scholar in Cancer Research (2002), Francis L. and Charlotte Gagnani Endowed Chair (2002), Elected Member, Interurban Clinical Club, Elected Member, Royal Society of Medicine (2007), Elected Fellow, College of Physicians of Philadelphia (2009), Elected Fellow, American College of Physicians (2009), The Light of Life Award, Susan G. Komen for the Cure (2010), the Raine Visiting Professor (2010) and Elected Fellow of the American Academy of Arts and Sciences (2011).
- j. I have international **Innovation legitimacy**. I received an executive MBA from NYU, focused on startup, entrepreneurship and mergers and acquisitions. I subsequently served as Special Advisor for Innovation at Thomas Jefferson University.
- k. I am an elected member of the National Academy of Inventors, Jefferson Chapter.
- l. I am the author of multiple patents
- m. I am the founder of two biotechnology companies.
- n. I received the Australian Advance Award (Biotechnology, 2014).

**Lead the growth of the University through effective stewardship of its human and financial resources.** In order to build the academic mission I have guided the development of financial margins each year. I have significant experience in the efficient and effective management of staff, finances and infrastructure, including an understanding of business and financial planning procedures, monitoring procedures and quality assurance.

- a. I have an MBA from the Stern School of business (NYU). I have extensive administrative and fiduciary experience over the last 30 years, including 13 years leading NCI-designated Cancer Centers (2002-2015), and successful renewal as Principal Investigator of 3 NCI Cancer Center support grants. I maintained financial growth in the face of complex and challenging financial environments.
- b. I was responsible for all research and education activities in the cancer domain, which represented >50% of the University research funding. I was responsible for, and improved upon, a budget of >\$350M US /yr.
- c. I have had full fiduciary budgetary responsibilities for all organizations I have led since 2002.
- d. I built community outreach facilities and structures, utilized prudent fiscal policy to build clinical and philanthropic revenue.

I have a proven track record of setting strategy through strategic planning and mission crafting. I have therein demonstrated high level interpersonal, negotiation, and communication skills, including the ability to engage, communicate, consult, negotiate, inspire and work collaboratively with key stakeholders, within and external to the University commensurate with the vision, mission and values of the University. I have set strategy and lead planning as an academic leader of multi-institutional organizations, first as a Department Chair with more than 80 faculty in 2002, with step-wise promotion over the subsequent years, to Director of DVICTS, Director of the Sidney Kimmel Cancer Center and then EVP of Thomas Jefferson University. In these roles I have led strategic planning, ensured reaccreditation, built reputation and world rankings and developed substantial financial growth. I have worked effectively with external organization (government, philanthropic), and donors. My commitment to collegiality, respectfulness, equity and diversity has been central core values throughout my career exemplified by working as a team through board leadership.

- a. I have set strategy as member of executive leadership structure of the University (Thomas Jefferson University Presidential Advisory Group (2005-2016) and helped craft University-wide endeavors in the clinical education and research spaces including new schools, education and clinical programs, buildings and state funding initiatives.
- b. I have set strategy through careful consensus building, I was responsible for the growth of clinical and research networks, the Sidney Kimmel cancer center network (2005-2015) and the MedStar Oncology Network. I linked the Lombardi Comprehensive Cancer Center to six affiliated hospitals to form the Lombardi MedStar Oncology Network in 2003.
- c. I have set strategy as a member of the President's advisory committee (which included the President of the Hospital, President of University, the Provost, the School Deans (Medical School, Nursing School, School of Pharmacy and School of Public Health).
- d. I have set strategy as founding Director of the Delaware Valley Institute for Clinical and Translational Science.
- e. I have set strategy as Director of the Sidney Kimmel Cancer Center, including expanding the Cancer Center from one University and school to integrate three institutions (Thomas Jefferson University, Drexel University, Lankenau Institute for Medical Research), spanning 9 separate schools. The School of Bioengineering was a centerpiece of this multi disciplinary effort. This multidisciplinary growth was formally endorsed and funded as a consortium by the NCI in 2012, and remains endorsed to 2018. While serving as Cancer Center Director, commensurate with the expansion of our clinical operations, the Cancer Center improved >40 positions in its US News ranking (from 65th to top 20).
- f. I have set strategy as member of Member of the senior leader at Georgetown University (2002-2005)
- g. I have set strategy as member of Member of the medical school senior leadership.
- h. I have set strategy as member of Board member of the Hospital and members of several Hospital system boards.
- i. I have demonstrated credibility and accountability with the outstanding personal qualities of openness, respectfulness and integrity and a commitment to equity, diversity and collegiality.
- j. I have been led several successful multi disciplinary efforts (below under multi-disciplinary efforts).

## Recruit and retain chairs and faculty at all levels

- a. I recruited and retained talented clinicians and researchers and Chairs, University wide.
- b. I extended the Sidney Kimmel Cancer center to include two other institutions (Drexel University, Lankenau Institute for Medical Research) in order to strategically engage unique technologies, expertise and cross-disciplinary research activities (biomedical engineering, bioinformatics, engineering design).
- c. Developed and deployed all quality assurance dashboards in the clinical, research, education and mentoring space.
- d. I ensured re-accreditation of all education, clinical and research accreditations.

**Build and nurture relationships of trust and credibility with the University** I have a strong desire to develop strong partnerships with relevant constituents.

- a. I have a proven track record of coordinating education, clinical and research programs using a multidisciplinary approach in the major health challenges of cancer and health care disparity.
- b. I have built hospital clinical and research networks, including the Lombardi-MedStar Network (2002-2005), the Sidney Kimmel Cancer Center network from 13 to 33 hospitals and Centers (2005-2016), the Cancer and Regenerative Medicine Network (2017-current).
- c. **As President (USA) of INCTR** (International Network for Cancer Treatment and Research) (2002-2006), we facilitated international education efforts in developing countries by supporting research collaboration, education and training in oncology with the aim of increasing survival rates and building infrastructure (<http://www.inctr.org>).
- d. Established international education and research hub and spoke center in regenerative medicine with 6 countries
- e. **International Board Leadership.** I have served on the advisory boards of International (United Kingdom, Russia) and National Academic Advisory Boards (5 NCI Cancer Centers, >12 national and international funding agencies) and have served on the Editorial boards of 11- journals over the last 2 decades.
- f. On behalf of the University, I crafted bi-national research and education agreements with countries including Russia (University of Kazan), Hungary (University of Debrecen), Italy (University Federico Secundo, University of Rome), and Australia (Melbourne University).
- g. I promoted multi disciplinary education and research in population health, as the PI of the ACS education and training grant, as the PI of the NCI core grant, and through my role as the Chairman of the Department of Oncology at Georgetown University and as a member of the board of Georgetown University Hospital (2002-2005) promoted interaction and out reach to the community.
- h. I have successfully written and received **multi disciplinary research grants** from NIH and American Cancer Society (ACS) including three successful NCI Center renewals, ensuring Multi-Institutional funding from 2002-2018.

## Facilitate campus-wide interdisciplinary research and academic activity.

- a. I developed trans disciplinary grant funding for research and education from the Federal Government (2008-2018) between Drexel University Engineering School with Thomas Jefferson University) Medical School and Pharmacy School and School of Public Health.
- b. I had the opportunity, as the founding Director of the Delaware Valley Institute for Clinical and Translational Science (DVICTS), to foster research across diverse disciplines of the biomedical research infrastructure in the Delaware Valley region to enhance the access by researchers to state-of-the-art technology and improve the financial efficiency within the biomedical research infrastructure shared between Thomas Jefferson University, Christiana, University of Delaware, and Nemours. There were 122 participating institutes and centers and 55 hospitals in DVICTS. In this role I reported to the four Presidents of these distinct Universities. The research grants of DVICTS were approximately \$400M USD per year.



- c. Through the integration of the educational activities of DVICTS, I have had the opportunity to promote interactions with the historically Black colleges (Lincoln University, Cheyney University, Delaware State University). I was the Principal Investigator of the first Clinical and Translational Science Award (CTSA) grant submitted to the NIH submitted by the Delaware Valley Institute for Clinical and Translational Science. The regional CTSA application created consensus and identified common areas of value-gain for the two Universities and three Colleges involved.
- i I established the first LGBT lecture series, the first international grand rounds (multi national seminars), the first palliative care lecture series. I developed a movement in health literacy, including developing health information in multiple languages and symposium delivered in the language of the health care recipient.
- **Serve as champion, advocate, and public face of the University.** Ability to foster and strengthen the relationship with clinical and other partners. I have a demonstrated record of working with external parties including the health sector, industry, alumni and philanthropic organizations. Evidence of a track record of developing high profile and high value partnerships should be provided.
  - b. **Health Sector.**
    - c. **Local.** As Executive Vice President at Thomas Jefferson University I was responsible for building teams across the university and hospital disciplines. I formed several new Departments as a consequence of our financial growth (the departments of Cancer Biology, Medical Oncology, Stem Cell Regenerative Medicine), and Centers (Center to Eradicate Cancer Disparity). I was responsible for, and these Departments and Centers reported to me (Departments of Medical Oncology, Radiation Oncology, Cancer Biology, Center to Eradicate Cancer Disparity).
    - d. I built new programs in health care disparity that has had a sustainable impact on the Cancer Center.
    - e. **Regional Networks.** As founding Director of the Delaware Valley Institute for Clinical and Translational Science. The research portfolio of DVICTS was ~ \$400M/yr. As Director of the Delaware Valley Institute for Clinical and Translational Science, I had the opportunity to build consensus between the Universities to create a regional research network. The Delaware Valley Institute for Clinical and Translational Science integrated the basic, clinical and translational research, including population health science, in the Delaware Valley region. There were 122 participating institutes and centers and 55 hospitals in DVICTS. Using state-of-the-art bioinformatics.
    - f. **Interaction with State and Federal government.** I have given expert testimony to the United States Senate, (Committee on Appropriations, Subcommittee on Departments of Labor, Health and Human Services, Education, and Related Agencies). I have worked with Federal and State governments, in the USA and Australia, with health care advocacy groups and donors both Nationally and Internationally. I have worked in a convivial and successful manner with government representatives, initially as the Director of the Lombardi Cancer Center (2002-2005). From 2005-2015 I had responsibilities to work with the Pennsylvania State legislature to ensure the maintenance of funding for research. These relationships have been valuable and convivial. Appropriations have remained in tact throughout this time.
    - g. **Global Networks. I have worked both domestically and internationally, having served** as Vice President and President of the US branch of the International Network for Cancer Research and Treatment from 2002-2006. I lead a global network in regenerative medicine at this time.
    - h. **International Board Leadership.** I serve or have served on Academic and Clinical Advisory Boards (Georgetown University Hospital, MedStar Health –compliance and other boards). I have served on the advisory boards of International (United Kingdom, Russia) and National Academic Advisory Boards (5 NCI Cancer Centers, >12 national and international funding agencies) and have served on the Editorial boards of 11- journals over the last 2 decades. I crafted bi-national research and education agreements with a number of countries including Russia (University of Kazan), Hungary (University of Debrecen), Italy (University Federico Secundo, University of Rome), and Australia (Melbourne University).
    - i. **Community health care centers.** I have worked in **community health care centers** in Australia (Broad Meadows, Melbourne), and in the Northwest of Australia together with the flying

ctor service. I have a specific interest in understanding health care disparity, having worked in this domain in the USA over the last two decades.

- j. I have a particular passion in reducing health care disparity. I have received awards from the Robert Wood Johnson for minority medical education. I lead the establishment of the first free screening clinic for women in Washington, DC, received the Komen Award for work with the underinsured, created the breast care diversity program in the Kimmel Cancer Center, and have worked with the developing world cancer programs having served for 5 years as the President of the USA branch of the International Network for Cancer Treatment and Research (INCTR).
- k. **Industry.** As Cancer center Director (2002-2015) I was responsible for all interactions with Industry in the cancer space including sponsored research, education, and clinical trials.

In sum I believe I have the team- and consensus-building character, vision and international academic legitimacy to serve as the next President, University of Central Florida, and thereby serve as a responsible custodian, to maintain and build the reputation of the University. I look forward to the opportunity to meet and speak with the selection committee.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Rick Perini". The signature is fluid and cursive, with the first name "Rick" and last name "Perini" clearly distinguishable.