

FY 16 Projected Budget

	A		B	A + B	Allocation by Division				Academic Affairs - COM	
	Recurring	Non-recurring	Non-recurring	University Main Total	President's Division	Admin. & Finance	Comm. & Marketing	University Relations		Academic Affairs - Main
Revenue										
Tuition and State Appropriations	527,500,000			527,500,000	15,100,000	84,400,000	5,500,000	2,200,000	405,100,000	15,200,000
Carryforward		123,600,000		123,600,000	5,000,000	7,000,000	1,600,000	200,000	80,000,000	29,800,000
New Performance Enhancement Funds	15,000,000			15,000,000	200,000	900,000	100,000	-	13,800,000	-
Total FY16 Available Resources	542,500,000	123,600,000	123,600,000	666,100,000	20,300,000	92,300,000	7,200,000	2,400,000	498,900,000	45,000,000
Expenditures										
Tier I Proposals										
Projected Expenditures	503,200,000	26,400,000		529,600,000	15,000,000	85,000,000	7,000,000	2,000,000	386,000,000	34,600,000
Phase 1 New Faculty Startup		16,200,000		16,200,000					16,200,000	
Phase 1 New Faculty Compensation & Benefits	12,500,000			12,500,000					12,500,000	
Phase 1 Support Staff for New Faculty	1,700,000			1,700,000						1,700,000
Expenditures - Status Quo and Tier I Priority	517,400,000	42,600,000		560,000,000	15,000,000	85,000,000	7,000,000	2,000,000	414,700,000	36,300,000
Balance Remaining - Tier I Subtotal	25,100,000	81,000,000	81,000,000	106,100,000	5,300,000	7,300,000	200,000	400,000	84,200,000	8,700,000
Tier II Proposals										
Phase 2 New Faculty Commitment (FY17 expenditures)	12,875,000			12,875,000					12,875,000	
Phase 2 Support Staff for New Faculty	1,800,000			1,800,000		350,000			1,450,000	
Merit Increases & ADI	9,100,000			9,100,000	365,000	1,060,000	135,000	40,000	7,500,000	
Expenditures - Tier II Priority	23,775,000			23,775,000	365,000	1,410,000	135,000	40,000	21,825,000	
Balance Remaining - Tier II Subtotal	1,325,000	81,000,000	81,000,000	82,325,000	4,935,000	5,890,000	65,000	360,000	62,375,000	8,700,000
Tier III Proposals										
Equity Salary adjustments				?						
Undergraduate Success	7,200,000	1,600,000		8,800,000				125,000	8,675,000	
Graduate Program Growth	1,320,000			1,320,000					1,320,000	
Increase Research Funding	3,250,000	2,550,000		5,800,000					5,800,000	
IT Enhancements	1,220,000			1,220,000					1,220,000	
Capital Projects and Infrastructure Changes	610,000	5,460,000		6,070,000		610,000		60,000	5,400,000	
University Support to Address Critical Needs	2,005,000	155,000		2,160,000	160,000	1,360,000		370,000	270,000	
Expenditures - Tier III Priority	15,605,000	9,765,000		25,370,000	160,000	1,970,000		555,000	22,685,000	
Balance Remaining	(14,280,000)	71,235,000	71,235,000	56,955,000	4,775,000	3,920,000	65,000	(195,000)	39,690,000	8,700,000
Decrease in Carryforward				(66,645,000)	(225,000)	(3,080,000)	(1,535,000)	(395,000)	(40,310,000)	(21,100,000)
										15,500,000 (900,000)



Tier III Requests - By Strategic Initiative

FY16 Projected Budget Line Item	College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring	Total
Undergraduate Success	BHC	Instruction Costs to offer 10 additional honors courses & science labs	H	200,000		
		International Programming	M	30,000		
		Replacement of 2 positions - Student Advising & Student Affairs support	H	80,000		
		Research Support - Burnett Research Scholars Program	M	30,000		
	CAH	Increase summer support (15-16)	H	100,000		
	CBA	Office of Student Engagement (Salary & Operating)	L	460,845		
	CEHP	Summer Salary - Hires - Faculty New	H	142,485		
		Urban Education Initiative/UCF Downtown	L	322,500		
	CHP	New Faculty Hire Summer Support & summer expansion	H	490,000		
	CON	Self Insurance Plan Premiums	L	25,000		
	COS	Recurring Non-Salary Needs to Support New Faculty	M	125,000		
	IKM	Data Warehouse (BI Analytics Suite)	H	91,480		
		Enrollment Management Position (President Commitment)	H	55,000		
	RCA	Address Remaining Osceola Campus Need	M	384,288		
		To support College of Science Regional MOU	H		1,500,000	
	SDES	Academic Advising Initiative	H	495,000	50,000	
		Knight Watch Program	M	49,206	15,000	
		Middle Income Enhancement Scholarships	M	2,000,000		
		SCH Enhancement Scholarships	M	1,500,000		
		STEM Majors Advising Program	H	186,728	20,000	
		Student Disability Services, Auxiliary Aids	H	300,000		
		Title IX Enforcement, Investigations, Care & Outreach	H		30,000	
	UREL	Legislative Internship	M	25,000		
		Veteran's Housing - Soldiers to Scholars	M	100,000		
Undergraduate Success Total				7,192,532	1,615,000	8,807,532
Graduate Program Growth	CON	Standardized Patients for Simulation	L	25,000		
	COS	Increase GTA Stipends to National Average	H	1,000,000		
	RCA	Staff Positions (3) - Additional Osceola Support Staff	L	120,000		
	SDES	Graduate assistant support for tuition and waivers (37 students)	H	175,157		
Graduate Program Growth Total				1,320,157		1,320,157
Increase Research Funding	CON	Research Coordinator Replacement Pre-Hire	L		50,000	
	ORC	Federal Matching Funds	H		500,000	
		FHTCC Funding Support	H	1,000,000		
		Funding Support for Multidisciplinary Centers & Institutes	L	2,000,000		
		Hires - Faculty New - IST (2)	M	250,000		
		Major Capital Acquisitions	M		500,000	
		NSF CAREER Matching Funds	M		500,000	
		STOKES upgrade	H		1,000,000	
Increase Research Funding Total				3,250,000	2,550,000	5,800,000
Capital Projects and Infrastructure Changes	A&F	2 positions - Contracts/Real estate and Warehouse	M	66,300		
		2 Positions - EMS Acquisition Manager and EMS Analyst	M	210,350		
		Landscaping & Natural Res. - To fully fund existing position and operations	H	71,000		
		Rosen Annual Maintenance and Capital Improvements	H	262,365		
	CECS	Lab Renovations	L		500,000	
	CHP	Atrium Collaborative Area Renovations	M		150,000	
	COP	Phase II of CREOL Addition/Expansion	H		4,000,000	
	SDES	SFA Renovation	H		750,000	
	UREL	Mini vans-Soldiers to Scholars (2)	H		60,000	
Capital Projects and Infrastructure Changes Total				610,015	5,460,000	6,070,015
IT Enhancements	ITR	Additional Data Center Hardware/Maintenance	H	433,863		
		Additional Staff - Applications Developers (2)	M	160,000		
		Additional Staff - Sr. Info Security Analyst	M	170,000		
		Recurring Library Resource Cost Inflation	H	100,000		
			M	360,000		
IT Enhancements Total				1,223,863		1,223,863
University Support to Address Critical Needs	A&F	Environmental Health & Safety (Gap Insurance/International Travel)	H	269,000		
		Human Resources Staffing	H	300,000		
		OEM Licensing	H	65,000		
		OEM Vehicles	H		155,000	
		Orange County security - off campus student areas	H	75,000		
		TQM Compliance Team	M	500,000		
	IKM	IT Business Analyst	M	65,000		
		IT Expenses (SMCA Split)	H	32,000		
	PRES	IT Auditor	H	160,000		
	UGS	Move Salaries from Non Recurring to Recurring Funds (5 Positions)	L	172,054		
	UREL	Director of Governmental Relations	L	138,600		
		Director of International Economic Development	M	148,600		
		Program Manager - Soldiers to Scholars	H	82,160		
University Support to Address Critical Needs Total				2,007,414	155,000	2,162,414
Grand Total				\$ 15,603,981	\$ 9,780,000	\$ 25,383,981

Tier III requests by size of request

College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring
\$0-150,000				
IKM	IT Expenses (SMCA Split)	H	32,000	
IKM	Enrollment Management Position (President Commitment)	H	55,000	
A&F	OEM Licensing	H	65,000	
A&F	Landscaping and Natural Res - To fully fund existing position & oper's	H	71,000	
A&F	Orange County security - off campus student areas	H	75,000	
BHC	Replacement of 2 positions - Student Advising & Student Affairs	H	80,000	
UREL	Program Manager - Soldiers to Scholars	H	82,160	
IKM	Data Warehouse (BI Analytics Suite)	H	91,480	
CAH	Increase summer support (15-16)	H	100,000	
ITR	Recurring Library Resource Cost Inflation	H	100,000	
CEHP	Summer Salary - Hires - Faculty New	H	142,485	
SDES	Title IX Enforcement, Investigations, Care & Outreach	H		30,000
UREL	Mini vans-Soldiers to Scholars (2)	H	-	60,000
		H Total	894,125	90,000
UREL	Legislative Internship	M	25,000	
BHC	International Programming	M	30,000	
BHC	Research Support - Burnett Research Scholars Program	M	30,000	
SDES	Knight Watch Program	M	49,206	15,000
IKM	IT Business Analyst	M	65,000	
A&F	2 positions - Contracts/Real Estate and Warehouse	M	66,300	
UREL	Veteran's Housing - Soldiers to Scholars	M	100,000	
COS	Recurring Non-Salary Needs to Support New Faculty	M	125,000	
UREL	Director of International Economic Development	M	148,600	
CHP	Atrium Collaborative Area Renovations	M	-	150,000
		M Total	639,106	165,000
Grand Total \$0-150,000			1,533,231	255,000
\$151,000 - \$999,999				
PRES	IT Auditor	H	160,000	
SDES	Graduate assistant support for tuition and waivers (37 students)	H	175,157	
SDES	STEM Majors Advising Program	H	186,728	20,000
BHC	Instruction Costs to offer 10 additional honors courses & science labs	H	200,000	
A&F	Rosen Annual Maintenance and Capital Improvements	H	262,365	
A&F	Environmental Health & Safety (Gap Insurance/International Travel)	H	269,000	
A&F	Human Resources Staffing	H	300,000	
SDES	Student Disability Services, Auxiliary Aids	H	300,000	
ITR	Additional Data Center Hardware/Maintenance	H	433,863	
CHP	New Faculty Hire Summer Support & summer expansion	H	490,000	
SDES	Academic Advising Initiative	H	495,000	50,000
A&F	OEM Vehicles	H		155,000
ORC	Federal Matching Funds	H		500,000
SDES	SFA Renovation	H	-	750,000
		H Total	3,272,113	1,475,000
ITR	Additional Staff - Applications Developers (2)	M	160,000	
ITR	Additional Staff - Sr. Info Security Analyst	M	170,000	
A&F	2 positions - EMS Acquisition Manager and EMS Analyst	M	210,350	
ORC	Hires - Faculty New - IST (2)	M	250,000	
ITR	Recurring Library Resource Cost Inflation	M	360,000	
RCA	Address Remaining Osceola Campus Need	M	384,288	
A&F	TQM Compliance Team	M	500,000	
CECS	Lab Renovations	M		500,000
ORC	Major Capital Acquisitions	M		500,000
ORC	NSF CAREER Matching Funds	M	-	500,000
		M Total	2,034,638	1,500,000
Grand Total \$151,000 - 999,999			5,306,751	2,975,000

College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring
\$1,000,000 +				
COS	Increase GTA Stipends to National Average	H	1,000,000	
ORC	FHTCC Funding Support	H	1,000,000	
ORC	STOKES upgrade	H		1,000,000
RCA	To Support College of Science Regional Campus MOU	H		1,500,000
COP	Phase II of CREOL Addition/Expansion	H	-	4,000,000
		H Total	2,000,000	6,500,000
SDES	SCH Enhancement Scholarships	M	1,500,000	
SDES	Middle Income Enhancement Scholarships	M	2,000,000	-
		M Total	3,500,000	-
Grand Total \$1,000,000 +			5,500,000	6,500,000
Low Priority				
CON	Self Insurance Plan Premiums	L	25,000	
CON	Standardized Patients for Simulation	L	25,000	
CON	Research Coordinator Replacement Pre-Hire	L		50,000
RCA	Staff Positions (3) - Osceola Support	L	120,000	
UREL	Director of Governmental Relations	L	138,600	
UGS	Move Salaries from Non Recurring to Recurring Funds (5 Positions)	L	172,054	
CEHP	Urban Education Initiative/UCF Downtown	L	322,500	
CBA	Office of Student Engagement (Salary & Operating)	L	460,845	
ORC	Funding Support for Multidisciplinary Centers & Institutes	L	2,000,000	-
Grand Total Low Priority			3,263,999	50,000
Total All Requests			15,603,981	9,780,000

FY15 Projected Carryforward

VP Org Description	7/1/14 Base Budget	06/30/12 Carryforward	06/30/13 Carryforward	06/30/14 Carryforward	Preliminary Projected 6/30/15 Carryforward	% of Base Budget
President Total	10,854,130	5,916,144	4,712,911	5,274,815	4,998,714	46%
Administration and Finance Total	73,628,857	6,262,333	5,247,173	6,622,639	6,572,272	9%
Communications and Marketing Total	5,413,936	992,962	464,489	1,443,600	985,394	18%
University Relations Total	1,972,612	308,578	264,327	376,211	152,800	8%
AA-Provost Office & AA Division Reserve	2,483,284	3,166,731	13,080,837	10,051,622	23,730,720	956%
AA-COM-Burnett School/ Bio Sciences Center	9,070,857	9,805,471	7,202,844	7,777,933	8,696,351	96%
AA-College of Business Admin	25,461,077	7,424,684	8,094,461	10,355,840	12,248,366	48%
AA-Research-Nanoscience	3,844,051	4,817,026	5,199,620	5,935,542	6,367,465	166%
AA-Office of Research	11,344,016	895,162	3,237,188	587,666	3,792,338	33%
AA-College of Optics and Photo	2,453,768	684,815	311,592	907,692	1,293,129	53%
AA-College of Sciences	42,911,273	4,653,061	5,188,552	4,863,246	6,880,931	16%
AA-College of Nursing	5,957,617	1,670,229	1,021,751	812,358	892,594	15%
AA-College of Engr/Comp Sci	28,756,021	6,613,164	8,385,128	8,122,538	7,794,833	27%
AA-College of Health & PA	21,437,382	3,994,669	4,723,784	3,631,261	4,262,527	20%
AA-Undergraduate Studies	4,089,284	1,896,161	1,728,472	1,964,349	1,891,223	46%
AA-College of Hospitality Man	8,484,540	3,042,618	2,521,169	2,036,741	1,495,670	18%
AA-College of Arts and Humanities	34,602,539	1,288,775	1,497,246	729,221	1,554,518	4%
AA-College of Graduate Studies	8,895,551	2,191,351	1,816,046	1,664,021	1,167,803	13%
AA-Research-IST	1,693,583	70,055	67,053	172,035	460,817	27%
AA-Research-CREOL	2,945,479	794,253	455,848	415,134	566,965	19%
AA-Regional Campus Admin	25,972,461	326,480	229,455	1,021,034	-	0%
AA-Research-AMPAC	744,326	830,987	984,794	1,067,082	343,680	46%
AA-Research-FSEC	2,812,187	(5,847)	1,377	77,214	268,514	10%
AA-Honors College	3,091,180	174,041	78,483	94,769	140,178	5%
AA-Acad., Faculty & Int'l. Aff	4,503,550	940,126	488,061	368,228	125,636	3%
AA-Student Dev & Enroll Svcs	45,494,772	1,289,214	1,201,401	2,983,338	885,976	2%
AA-College of Education	22,028,415	563,808	172,283	202,080	-	0%
AA-Info Technologies & Res	31,274,491	1,148,152	1,198,065	1,342,266	1,600,000	5%
AA-Research-I4	-	1,552,700	1,165,079	226,160	-	-
AA-Research-Other	-	51,443	10,411	-	-	-
Academic Affairs Total	350,351,705	59,879,329	70,061,000	67,409,371	86,460,233	25%
Main Total	442,221,240	73,359,346	80,749,900	81,126,636	99,169,413	
College of Medicine	25,683,699	10,150,816	11,247,542	17,171,991	16,400,000	64%

FY16 Available for Redistribution

	06/30/14	Preliminary Projected 6/30/15		
	Carryforward	Carryforward	Committed	Contribution
President's Division	\$ 5,274,815	\$ 4,999,000	\$ 3,887,000	\$ 1,112,000
Administration and Finance Division	6,622,639	6,572,000	6,244,000	329,000
Communications and Marketing Division	1,443,600	985,000	985,000	-
University Relations Division	376,211	153,000	153,000	-
AA-College of Business Admin	10,355,840	12,248,000	8,817,000	3,432,000
AA-COM-Burnett School/ Bio Sciences Center	7,777,933	8,696,000	6,382,000	2,315,000
AA-Research-Nanoscience	5,935,542	6,367,000	4,054,000	2,314,000
AA-Office of Research	587,666	3,792,000	2,194,000	1,598,000
AA-College of Optics and Photo	907,692	1,293,000	347,000	946,000
AA-College of Nursing	812,358	893,000	592,000	301,000
AA-College of Sciences	4,863,246	6,881,000	6,607,000	274,000
AA-College of Engr/Comp Sci	8,122,538	7,795,000	7,558,000	237,000
AA-Provost Office & AA Division Reserve	10,051,622	23,731,000	23,523,000	208,000
AA-College of Health & PA	3,631,261	4,263,000	4,060,000	203,000
AA-Undergraduate Studies	1,964,349	1,891,000	1,797,000	95,000
AA-Info Technologies & Res	1,342,266	1,600,000	1,520,000	80,000
AA-College of Arts and Humanities	729,221	1,555,000	1,477,000	77,000
AA-College of Hospitality Man	2,036,741	1,496,000	1,421,000	75,000
AA-College of Graduate Studies	1,664,021	1,168,000	1,109,000	58,000
AA-Research-IST	172,035	461,000	438,000	23,000
AA-Research-AMPAC	1,067,082	344,000	327,000	17,000
AA-Research-FSEC	77,214	269,000	255,000	13,000
AA-Research-CREOL	415,134	567,000	557,000	10,000
AA-Honors College	94,769	140,000	133,000	7,000
AA-Acad., Faculty & Int'l. Aff	368,228	126,000	121,000	5,000
AA-Regional Campus Admin	1,021,034	-	-	-
AA-Student Dev & Enroll Svcs	2,983,338	886,000	886,000	-
AA-College of Education	202,080	-	661,000	(661,000)
AA-Research-I4	226,160	-	-	-
	<u>\$ 98,298,627</u>	<u>\$ 99,171,000</u>	<u>\$ 86,105,000</u>	<u>\$ 13,068,000</u>

University Budget Committee

Principle: This committee is responsible for stewarding, optimizing, and investing the university's financial resources in ways that strategically advance the missions of the University. The committee also recommends income strategies to meet the needs of the University. The committee operates transparently and makes decisions/recommendations based on evidence and input. We monitor the impact of our committee decisions against targeted outcomes and make changes when needed to meet targets. We will do what is right and we will do it well. Through our collective leadership, we will significantly influence the future excellence, productivity and impact of UCF, through the optimal use of limited resources.

FY 16 Projected Budget

	A		B		A + B		Allocation by Division				Academic Affairs - COM		
	University		University		Main Total		President's Division	Admin. & Finance	Comm. & Marketing	University Relations		Academic Affairs - Main	Central Reserve
	Recurring	Non-recurring	Non-recurring	Main Total	Recurring	Non-recurring							
Revenue													
Tuition and State Appropriations	527,500,000		527,500,000		15,100,000	84,400,000	5,500,000	2,200,000	2,200,000	405,100,000	15,200,000	39,500,000	
Carryforward	123,600,000		123,600,000		5,000,000	7,000,000	1,600,000	200,000	200,000	80,000,000	29,800,000	16,400,000	
New Performance Enhancement Funds	15,000,000		15,000,000		200,000	900,000	100,000	-	-	13,800,000	-	-	
Total FY16 Available Resources	542,500,000	123,600,000	666,100,000	20,300,000	92,300,000	7,200,000	2,400,000	2,400,000	498,900,000	45,000,000	55,900,000		
Expenditures													
<i>Tier I Proposals</i>													
Projected Expenditures	503,200,000	26,400,000	529,600,000	15,000,000	85,000,000	7,000,000	2,000,000	2,000,000	386,000,000	34,600,000	40,400,000		
Phase 1 New Faculty Startup	16,200,000		16,200,000						16,200,000				
Phase 1 New Faculty Compensation & Benefits	12,500,000		12,500,000						12,500,000				
Phase 1 Support Staff for New Faculty	1,700,000		1,700,000							1,700,000			
Expenditures - Status Quo and Tier I Priority	517,400,000	42,600,000	560,000,000	15,000,000	85,000,000	7,000,000	2,000,000	2,000,000	414,700,000	36,300,000	40,400,000		
Balance Remaining - Tier I Subtotal	25,100,000	81,000,000	106,100,000	5,300,000	7,300,000	200,000	400,000	84,200,000	8,700,000	15,500,000			
<i>Tier II Proposals</i>													
Phase 2 New Faculty Commitment (FY17 expenditures)	12,875,000		12,875,000						12,875,000				
Phase 2 Support Staff for New Faculty	1,800,000		1,800,000		350,000				1,450,000				
Merit Increases & ADI	9,100,000		9,100,000	365,000	1,060,000	135,000	40,000	40,000	7,500,000				
Expenditures - Tier II Priority	23,775,000	-	23,775,000	365,000	1,410,000	135,000	40,000	40,000	21,825,000				
Balance Remaining - Tier II Subtotal	1,325,000	81,000,000	82,325,000	4,935,000	5,890,000	65,000	360,000	62,375,000	8,700,000	15,500,000			
<i>Tier III Proposals</i>													
Equity Salary adjustments	7,200,000	1,600,000	8,800,000					125,000	8,675,000				
Undergraduate Success	1,320,000		1,320,000						1,320,000				
Graduate Program Growth	3,250,000	2,550,000	5,800,000						5,800,000				
Increase Research Funding	1,220,000		1,220,000						1,220,000				
IT Enhancements	610,000	5,460,000	6,070,000		610,000			60,000	5,400,000				
Capital Projects and Infrastructure Changes	2,005,000	155,000	2,160,000	160,000	1,360,000			370,000	270,000				
University Support to Address Critical Needs	15,605,000	9,765,000	25,370,000	160,000	1,970,000			555,000	22,685,000				
Expenditures - Tier III Priority	15,605,000	9,765,000	25,370,000	160,000	1,970,000			555,000	22,685,000				
Balance Remaining	(14,280,000)	71,235,000	56,955,000	4,775,000	3,920,000	65,000	(195,000)	39,690,000	8,700,000	15,500,000			
Decrease in Carryforward			(66,645,000)	(225,000)	(3,080,000)	(1,535,000)	(395,000)	(40,310,000)	(21,100,000)	(900,000)			

ier III Requests - By Strategic Initiative

FY16 Projected Budget Line Item	College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring	Total	
Undergraduate Success	BHC	Instruction Costs to offer 10 additional honors courses & science labs	H	200,000			
		International Programming	M	30,000			
		Replacement of 2 positions - Student Advising & Student Affairs support	H	80,000			
	CAH	Research Support - Burnett Research Scholars Program	M	30,000			
		Increase summer support (15-16)	H	100,000			
	CBA	Office of Student Engagement (Salary & Operating)	L	460,845			
	CEHP	Summer Salary - Hires - Faculty New	H	142,485			
		Urban Education Initiative/UCF Downtown	L	322,500			
	CHP	New Faculty Hire Summer Support & summer expansion	H	490,000			
	CON	Self Insurance Plan Premiums	L	25,000			
	COS	Recurring Non-Salary Needs to Support New Faculty	M	125,000			
	IKM	Data Warehouse (BI Analytics Suite)	H	91,480			
		Enrollment Management Position (President Commitment)	H	55,000			
	RCA	Address Remaining Osceola Campus Need	M	384,288			
		To support College of Science Regional MOU	H		1,500,000		
	SDES	Academic Advising Initiative	H	495,000	50,000		
		Knight Watch Program	M	49,206	15,000		
		Middle Income Enhancement Scholarships	M	2,000,000			
		SCH Enhancement Scholarships	M	1,500,000			
		STEM Majors Advising Program	H	186,728	20,000		
		Student Disability Services, Auxiliary Aids	H	300,000			
		Title IX Enforcement, Investigations, Care & Outreach	H		30,000		
	UREL	Legislative Internship	M	25,000			
		Veteran's Housing - Soldiers to Scholars	M	100,000			
	Undergraduate Success Total			7,192,532	1,615,000	8,807,532	
	Graduate Program Growth	CON	Standardized Patients for Simulation	L	25,000		
		COS	Increase GTA Stipends to National Average	H	1,000,000		
RCA		Staff Positions (3) - Additional Osceola Support Staff	L	120,000			
SDES		Graduate assistant support for tuition and waivers (37 students)	H	175,157			
Graduate Program Growth Total			1,320,157		1,320,157		
Increase Research Funding	CON	Research Coordinator Replacement Pre-Hire	L		50,000		
	ORC	Federal Matching Funds	H		500,000		
		FHTCC Funding Support	H	1,000,000			
		Funding Support for Multidisciplinary Centers & Institutes	L	2,000,000			
		Hires - Faculty New - IST (2)	M	250,000			
		Major Capital Acquisitions	M		500,000		
		NSF CAREER Matching Funds	M		500,000		
		STOKES upgrade	H		1,000,000		
Increase Research Funding Total			3,250,000	2,550,000	5,800,000		
Capital Projects and Infrastructure Changes	A&F	2 positions - Contracts/Real estate and Warehouse	M	66,300			
		2 Positions - EMS Acquisition Manager and EMS Analyst	M	210,350			
		Landscaping & Natural Res. - To fully fund existing position and operations	H	71,000			
		Rosen Annual Maintenance and Capital Improvements	H	262,365			
	CECS	Lab Renovations	L		500,000		
	CHP	Atrium Collaborative Area Renovations	M		150,000		
	COP	Phase II of CREOL Addition/Expansion	H		4,000,000		
	SDES	SFA Renovation	H		750,000		
	UREL	Mini vans-Soldiers to Scholars (2)	H		60,000		
	Capital Projects and Infrastructure Changes Total			610,015	5,460,000	6,070,015	
IT Enhancements	ITR	Additional Data Center Hardware/Maintenance	H	433,863			
		Additional Staff - Applications Developers (2)	M	160,000			
		Additional Staff - Sr. Info Security Analyst	M	170,000			
		Recurring Library Resource Cost Inflation	H	100,000			
			M	360,000			
IT Enhancements Total			1,223,863		1,223,863		
University Support to Address Critical Needs	A&F	Environmental Health & Safety (Gap Insurance/International Travel)	H	269,000			
		Human Resources Staffing	H	300,000			
		OEM Licensing	H	65,000			
		OEM Vehicles	H		155,000		
		Orange County security - off campus student areas	H	75,000			
		TQM Compliance Team	M	500,000			
	IKM	IT Business Analyst	M	65,000			
		IT Expenses (SMCA Split)	H	32,000			
	PRES	IT Auditor	H	160,000			
	UGS	Move Salaries from Non Recurring to Recurring Funds (5 Positions)	L	172,054			
	UREL	Director of Governmental Relations	L	138,600			
		Director of International Economic Development	M	148,600			
	Program Manager - Soldiers to Scholars	H	82,160				
University Support to Address Critical Needs Total			2,007,414	155,000	2,162,414		
Grand Total			\$ 15,603,981	\$ 9,780,000	\$ 25,383,981		

Tier III requests by size of request

College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring
\$0-150,000				
IKM	IT Expenses (SMCA Split)	H	32,000	
IKM	Enrollment Management Position (President Commitment)	H	55,000	
A&F	OEM Licensing	H	65,000	
A&F	Landscaping and Natural Res - To fully fund existing position & oper's	H	71,000	
A&F	Orange County security - off campus student areas	H	75,000	
BHC	Replacement of 2 positions - Student Advising & Student Affairs	H	80,000	
UREL	Program Manager - Soldiers to Scholars	H	82,160	
IKM	Data Warehouse (BI Analytics Suite)	H	91,480	
CAH	Increase summer support (15-16)	H	100,000	
ITR	Recurring Library Resource Cost Inflation	H	100,000	
CEHP	Summer Salary - Hires - Faculty New	H	142,485	
SDES	Title IX Enforcement, Investigations, Care & Outreach	H		30,000
UREL	Mini vans-Soldiers to Scholars (2)	H	-	60,000
	H Total		894,125	90,000
UREL	Legislative Internship	M	25,000	
BHC	International Programming	M	30,000	
BHC	Research Support - Burnett Research Scholars Program	M	30,000	
SDES	Knight Watch Program	M	49,206	15,000
IKM	IT Business Analyst	M	65,000	
A&F	2 positions - Contracts/Real Estate and Warehouse	M	66,300	
UREL	Veteran's Housing - Soldiers to Scholars	M	100,000	
COS	Recurring Non-Salary Needs to Support New Faculty	M	125,000	
UREL	Director of International Economic Development	M	148,600	
CHP	Atrium Collaborative Area Renovations	M	-	150,000
	M Total		639,106	165,000
Grand Total \$0-150,000			1,533,231	255,000
\$151,000 - \$999,999				
PRES	IT Auditor	H	160,000	
SDES	Graduate assistant support for tuition and waivers (37 students)	H	175,157	
SDES	STEM Majors Advising Program	H	186,728	20,000
BHC	Instruction Costs to offer 10 additional honors courses & science labs	H	200,000	
A&F	Rosen Annual Maintenance and Capital Improvements	H	262,365	
A&F	Environmental Health & Safety (Gap Insurance/International Travel)	H	269,000	
A&F	Human Resources Staffing	H	300,000	
SDES	Student Disability Services, Auxiliary Aids	H	300,000	
ITR	Additional Data Center Hardware/Maintenance	H	433,863	
CHP	New Faculty Hire Summer Support & summer expansion	H	490,000	
SDES	Academic Advising Initiative	H	495,000	50,000
A&F	OEM Vehicles	H		155,000
ORC	Federal Matching Funds	H		500,000
SDES	SFA Renovation	H	-	750,000
	H Total		3,272,113	1,475,000
ITR	Additional Staff - Applications Developers (2)	M	160,000	
ITR	Additional Staff - Sr. Info Security Analyst	M	170,000	
A&F	2 positions - EMS Acquisition Manager and EMS Analyst	M	210,350	
ORC	Hires - Faculty New - IST (2)	M	250,000	
ITR	Recurring Library Resource Cost Inflation	M	360,000	
RCA	Address Remaining Osceola Campus Need	M	384,288	
A&F	TQM Compliance Team	M	500,000	
CECS	Lab Renovations	M		500,000
ORC	Major Capital Acquisitions	M		500,000
ORC	NSF CAREER Matching Funds	M	-	500,000
	M Total		2,034,638	1,500,000
Grand Total \$151,000 - 999,999			5,306,751	2,975,000

College/Area	Initiatives/Projects	Priority	E&G Recurring	E&G Non-recurring
\$1,000,000 +				
COS	Increase GTA Stipends to National Average	H	1,000,000	
ORC	FHTCC Funding Support	H	1,000,000	
ORC	STOKES upgrade	H		1,000,000
RCA	To Support College of Science Regional Campus MOU	H		1,500,000
COP	Phase II of CREOL Addition/Expansion	H	-	4,000,000
		H Total	2,000,000	6,500,000
SDES	SCH Enhancement Scholarships	M	1,500,000	
SDES	Middle Income Enhancement Scholarships	M	2,000,000	-
		M Total	3,500,000	-
Grand Total \$1,000,000 +			5,500,000	6,500,000
Low Priority				
CON	Self Insurance Plan Premiums	L	25,000	
CON	Standardized Patients for Simulation	L	25,000	
CON	Research Coordinator Replacement Pre-Hire	L		50,000
RCA	Staff Positions (3) - Osceola Support	L	120,000	
UREL	Director of Governmental Relations	L	138,600	
UGS	Move Salaries from Non Recurring to Recurring Funds (5 Positions)	L	172,054	
CEHP	Urban Education Initiative/UCF Downtown	L	322,500	
CBA	Office of Student Engagement (Salary & Operating)	L	460,845	
ORC	Funding Support for Multidisciplinary Centers & Institutes	L	2,000,000	-
Grand Total Low Priority			3,263,999	50,000
Total All Requests			15,603,981	9,780,000

FY15 Projected Carryforward


VP Org Description	7/1/14 Base Budget	06/30/12 Carryforward	06/30/13 Carryforward	06/30/14 Carryforward	Preliminary Projected 6/30/15 Carryforward	% of Base Budget
President Total	10,854,130	5,916,144	4,712,911	5,274,815	4,998,714	46%
Administration and Finance Total	73,628,857	6,262,333	5,247,173	6,622,639	6,572,272	9%
Communications and Marketing Total	5,413,936	992,962	464,489	1,443,600	985,394	18%
University Relations Total	1,972,612	308,578	264,327	376,211	152,800	8%
AA-Provost Office & AA Division Reserve	2,483,284	3,166,731	13,080,837	10,051,622	23,730,720	956%
AA-COM-Burnett School/ Bio Sciences Center	9,070,857	9,805,471	7,202,844	7,777,933	8,696,351	96%
AA-College of Business Admin	25,461,077	7,424,684	8,094,461	10,355,840	12,248,366	48%
AA-Research-Nanoscience	3,844,051	4,817,026	5,199,620	5,935,542	6,367,465	166%
AA-Office of Research	11,344,016	895,162	3,237,188	587,666	3,792,338	33%
AA-College of Optics and Photo	2,453,768	684,815	311,592	907,692	1,293,129	53%
AA-College of Sciences	42,911,273	4,653,061	5,188,552	4,863,246	6,880,931	16%
AA-College of Nursing	5,957,617	1,670,229	1,021,751	812,358	892,594	15%
AA-College of Engr/Comp Sci	28,756,021	6,613,164	8,385,128	8,122,538	7,794,833	27%
AA-College of Health & PA	21,437,382	3,994,669	4,723,784	3,631,261	4,262,527	20%
AA-Undergraduate Studies	4,089,284	1,896,161	1,728,472	1,964,349	1,891,223	46%
AA-College of Hospitality Man	8,484,540	3,042,618	2,521,169	2,036,741	1,495,670	18%
AA-College of Arts and Humanities	34,602,539	1,288,775	1,497,246	729,221	1,554,518	4%
AA-College of Graduate Studies	8,895,551	2,191,351	1,816,046	1,664,021	1,167,803	13%
AA-Research-IST	1,693,583	70,055	67,053	172,035	460,817	27%
AA-Research-CREOL	2,945,479	794,253	455,848	415,134	566,965	19%
AA-Regional Campus Admin	25,972,461	326,480	229,455	1,021,034	-	0%
AA-Research-AMPAC	744,326	830,987	984,794	1,067,082	343,680	46%
AA-Research-FSEC	2,812,187	(5,847)	1,377	77,214	268,514	10%
AA-Honors College	3,091,180	174,041	78,483	94,769	140,178	5%
AA-Acad., Faculty & Int'l. Aff	4,503,550	940,126	488,061	368,228	125,636	3%
AA-Student Dev & Enroll Svcs	45,494,772	1,289,214	1,201,401	2,983,338	885,976	2%
AA-College of Education	22,028,415	563,808	172,283	202,080	-	0%
AA-Info Technologies & Res	31,274,491	1,148,152	1,198,065	1,342,266	1,600,000	5%
AA-Research-I4	-	1,552,700	1,165,079	226,160	-	-
AA-Research-Other	-	51,443	10,411	-	-	-
Academic Affairs Total	350,351,705	59,879,329	70,061,000	67,409,371	86,460,233	25%
Main Total	442,221,240	73,359,346	80,749,900	81,126,636	99,169,413	
College of Medicine	25,683,699	10,150,816	11,247,542	17,171,991	16,400,000	64%

FY16 Available for Redistribution

	06/30/14	Preliminary Projected 6/30/15		
	Carryforward	Carryforward	Committed	Contribution
President's Division	\$ 5,274,815	\$ 4,999,000	\$ 3,887,000	\$ 1,112,000
Administration and Finance Division	6,622,639	6,572,000	6,244,000	329,000
Communications and Marketing Division	1,443,600	985,000	985,000	-
University Relations Division	376,211	153,000	153,000	-
AA-College of Business Admin	10,355,840	12,248,000	8,817,000	3,432,000
AA-COM-Burnett School/ Bio Sciences Center	7,777,933	8,696,000	6,382,000	2,315,000
AA-Research-Nanoscience	5,935,542	6,367,000	4,054,000	2,314,000
AA-Office of Research	587,666	3,792,000	2,194,000	1,598,000
AA-College of Optics and Photo	907,692	1,293,000	347,000	946,000
AA-College of Nursing	812,358	893,000	592,000	301,000
AA-College of Sciences	4,863,246	6,881,000	6,607,000	274,000
AA-College of Engr/Comp Sci	8,122,538	7,795,000	7,558,000	237,000
AA-Provost Office & AA Division Reserve	10,051,622	23,731,000	23,523,000	208,000
AA-College of Health & PA	3,631,261	4,263,000	4,060,000	203,000
AA-Undergraduate Studies	1,964,349	1,891,000	1,797,000	95,000
AA-Info Technologies & Res	1,342,266	1,600,000	1,520,000	80,000
AA-College of Arts and Humanities	729,221	1,555,000	1,477,000	77,000
AA-College of Hospitality Man	2,036,741	1,496,000	1,421,000	75,000
AA-College of Graduate Studies	1,664,021	1,168,000	1,109,000	58,000
AA-Research-IST	172,035	461,000	438,000	23,000
AA-Research-AMPAC	1,067,082	344,000	327,000	17,000
AA-Research-FSEC	77,214	269,000	255,000	13,000
AA-Research-CREOL	415,134	567,000	557,000	10,000
AA-Honors College	94,769	140,000	133,000	7,000
AA-Acad., Faculty & Int'l. Aff	368,228	126,000	121,000	5,000
AA-Regional Campus Admin	1,021,034	-	-	-
AA-Student Dev & Enroll Svcs	2,983,338	886,000	886,000	-
AA-College of Education	202,080	-	661,000	(661,000)
AA-Research-I4	226,160	-	-	-
	<u>\$ 98,298,627</u>	<u>\$ 99,171,000</u>	<u>\$ 86,105,000</u>	<u>\$ 13,068,000</u>


University Budget Committee

Principle: This committee is responsible for stewarding, optimizing, and investing the university's financial resources in ways that strategically advance the missions of the University. The committee also recommends income strategies to meet the needs of the University. The committee operates transparently and makes decisions/recommendations based on evidence and input. We monitor the impact of our committee decisions against targeted outcomes and make changes when needed to meet targets. We will do what is right and we will do it well. Through our collective leadership, we will significantly influence the future excellence, productivity and impact of UCF, through the optimal use of limited resources.



UNIVERSITY

BUDGET




UCF

**UCF EXECUTIVE
BUDGET COMMITTEE
MEETING**

May 5, 2015

1

AGENDA



- 1. FY16 E&G Budget Projection – recurring vs. non-recurring - COM separate
- 2. Discuss pulling back on funding Tier I and II
- 3. Review Tier III requests
- 4. Review carryforward history
- 5. Proposal to reallocate carryforward
- 6. Decision on Tier III funding requests
- 7. Reallocation of base budget

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FY16 PROJECTION

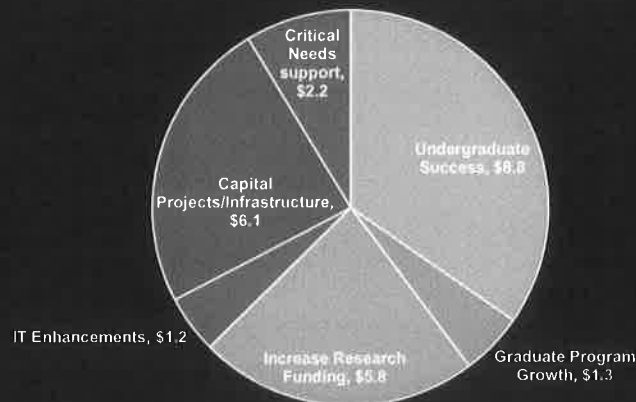


Projected FY16 E&G Sources and Uses (in millions)

	Recurring	Non- Recurring	Total	
			Excluding COM	COM
Tuition and State Appropriations	\$ 527.5	\$ -	\$ 527.5	\$ 39.5
Carryforward		123.6	123.6	16.4
New Performance Funding	15.0	-	15.0	-
Total Sources	542.5	123.6	666.1	55.9
Operating Expenditures	503.2	26.4	529.6	40.4
Tier 1 New Faculty, Start up and Staff	14.2	16.2	30.4	-
Tier 2 New Faculty, Start up and Staff	14.7	-	14.7	-
Merit Increases and ADI	9.1	-	9.1	-
Total Uses	541.2	42.6	583.8	40.4
Remaining Balance	\$ 1.3	\$ 81.0	\$ 82.3	\$ 15.5
Tier 3 Requests	\$ 15.6	\$ 9.8	\$ 25.4	\$ -

3

TIER III REQUESTS



4

TIER III REQUESTS BY TYPE



Tier III Requests (in millions)

	Non-		Total
	Recurring	Recurring	
Undergraduate Success	\$ 7.2	\$ 1.6	\$ 8.8
Graduate Program Growth	1.3		1.3
Increase Research Funding	3.3	2.5	5.8
IT Enhancements	1.2		1.2
Capital Projects/Infrastructure	0.6	5.5	6.1
Critical Needs support	2.0	0.2	2.2
Total Tier III Requests	\$ 15.6	\$ 9.8	\$ 25.4

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HISTORICAL CARRYFORWARD



Division	FY10	FY11	FY12	FY13	FY14	Projected FY15
President	\$ 2,730,000	\$ 5,370,000	\$ 5,920,000	\$ 4,710,000	\$ 5,270,000	\$ 5,000,000
Admin & Fin	14,800,000	22,050,000	6,260,000	5,250,000	6,620,000	6,570,000
SMCA	2,070,000	870,000	990,000	460,000	800,000	
Comm/Mktg					640,000	990,000
Univ Relations	600,000	670,000	310,000	260,000	380,000	150,000
Acad Affairs	60,450,000	71,100,000	59,880,000	70,060,000	67,410,000	84,860,000
COM	<u>4,190,000</u>	<u>8,640,000</u>	<u>10,150,000</u>	<u>11,250,000</u>	<u>17,170,000</u>	<u>16,400,000</u>
Total	\$ 84,840,000	\$ 108,700,000	\$ 83,510,000	\$ 91,990,000	\$ 98,290,000	\$ 113,970,000

Note: Excludes central reserves

Review historic detail by organizational unit.

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CARRYFORWARD REALLOCATION ASSUMPTIONS



- Projected Carryforward: Expenses through March / Estimated expenses - May through June
- Protect Start-up: Existing & Tier 1 commitments
- Protect Carryforward Plans: FY16 - FY18
- Assume FY15 Carryforward plans executed
- Establish Reserves: 3–7% (with minor exceptions)
- Require 5% contribution to reallocation

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AVAILABLE FOR REDISTRIBUTION



Division	5%	Additional	Total
President	\$ 176,000	\$ 936,000	\$ 1,112,000
Admin and Finance	329,000	-	329,000
Comm and Marketing	-	-	-
University Relations	-	-	-
Academic Affairs	2,918,000	8,709,000	11,627,000
Projected Total	\$ 3,423,000	\$ 9,645,000	\$ 13,068,000

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AVAILABLE FOR REDISTRIBUTION



Academic Affairs Division	Additional
College of Business	\$ 2,834,000
Nanoscience	2,000,000
Burnett School and Bio Sciences Center	1,990,000
Office of Research	1,409,000
College of Optics and Photonics	882,000
College of Nursing	255,000
College of Education	(661,000)
Projected Total	\$ 8,709,000

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DECISIONS TO BE MADE



- Fund selected non-recurring priorities.
- Create central pool for committee to address mid-year critical needs.
- Fund selected recurring priorities for three years.
- Leave carryforward where it is until after base realignment occurs.

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QUESTIONS



?'s



UCF Executive Budget Committee Meeting

AGENDA

Date:	March 11, 2015
Time:	1:00 – 3:00 p.m.
Location:	Provost Whittaker's office
Facilitator:	Provost Dale Whittaker and Vice President William Merck
Invitees:	Maribeth Ehasz, MJ Soileau, Grant Heston, Reid Oetjen, Sydney Alexander, Tracy Clark

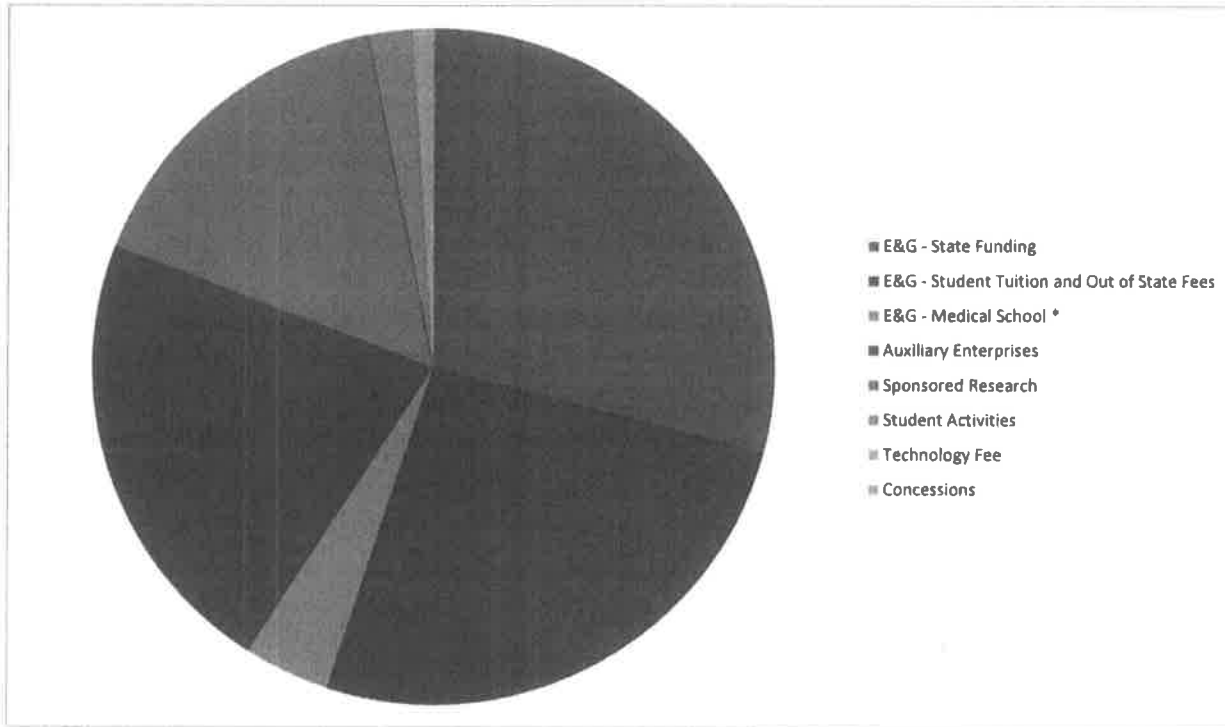
----- Agenda Topics -----

1. Strategic priorities
2. Fiscal Year 2015 University Budget
3. Fiscal Year 2016 Proposed E&G Budget
4. Fiscal Year 2016 Budget Requests
 - Tier I and II
 - Tier III – Tier III would require redistribution of funds

University Budget Priorities Fiscal Year 2015-16

1. Faculty Hires
 - a. Fall 2015: Phase 1 -100 new faculty
 - b. Fall 2016: Phase 2 - 100 new faculty
 - c. Support Staff Hires
 - d. Facility Needs
2. Employee Compensation
 - a. Merit Increases
 - b. Equity Gap Adjustments
3. Improve Student Success
 - a. Provide Access
 - b. Retention & Graduation Rates
4. Double Research & Increase Graduate Enrollment with a focus on Research
5. Support Foundation Success
6. Improve Efficiencies and Automation

University of Central Florida 2014-15 Operating Budget



	2014-15	
E&G - State Funding	276,301,310	29.1%
E&G - Student Tuition and Out of State Fees	246,536,692	25.9%
E&G - Medical School *	39,114,609	4.1%
Auxiliary Enterprises	206,596,893	21.7%
Sponsored Research	152,584,000	16.0%
Student Activities	20,000,000	2.1%
Technology Fee	9,100,000	1.0%
Concessions	460,000	0.0%
	<u>\$ 950,693,504</u>	100.0%

* Includes state funding as well as student tuition and fees



PeopleSoft Standard Budget Ledger MINUTES

Date:	March 11, 2015
Time:	1:00 – 3:00 p.m.
Location:	Provost's Office
Facilitator:	Provost Whittaker
Attendees:	D. Whittaker, W. Merck, M. Ehasz, MJ Soileau, G. Heston, T. Clark
Minutes:	T. Clark

Discussion Points

- **Committee discussed strategic priorities of the university.**
- **Committee discussed components of the overall FY15 University Budget.**
- **Committee reviewed FY16 potential E&G revenue sources and expenditures, including the cost of the anticipated 100 new faculty hires, to begin Fall 2015, as well as startup and support costs needed for the new faculty.**
- **The committee discussed the potential hiring of a second 100 new faculty for Fall 2016 and potential start up and support needed for those faculty members.**
- **The two rounds of 100 new faculty and the retaining existing faculty and staff were recognized by the committee as top strategic priorities of the university, with the caveat that the second round of new faculty is dependent on receipt from the state of new performance funds in the FY16 budget.**
- **Committee decided to review additional FY16 budget requests from departments and sources to support those requests at the April meeting.**

This meeting concluded at 2:35 p.m.

University Budget Committee

Meeting Minutes

Date: May 5, 2015

Attended by: Dale Whitaker, Maribeth Ehasz, Grant Heston, Deb German, Keith Koons, Bill Merck, MJ Solieau, Tracy Clark, Christy Tant

1. Decision Point – Stay the course with previous Tier I and Tier II decisions.
2. Tier III requests total \$25.4 million, of which \$15.6 million are recurring and \$9.8 million are non-recurring.
3. Action Item – Tracy and Christy to confirm priority status of Tier III requests with Deans.
4. Action Item – Maribeth to get student representative up to speed for next meeting.
5. Next Meeting – Make decision on the redistribution of carryforward.
6. Next Meeting – Discuss funding of Tier III funding requests – could be any combination of the following:
 - a. Fund selected non-recurring priorities
 - b. Create central pool for committee to address mid-year critical needs
 - c. Fund selected recurring priorities for three years
 - d. Leave carryforward where it is until after base realignment occurs
 - e. Other



UNIVERSITY

BUDGET




UCF

**UCF EXECUTIVE
BUDGET COMMITTEE
MEETING**

May 5, 2015

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AGENDA



- 1. FY16 E&G Budget Projection – recurring vs. non-recurring - COM separate
- 2. Discuss pulling back on funding Tier I and II
- 3. Review Tier III requests
- 4. Review carryforward history
- 5. Proposal to reallocate carryforward
- 6. Decision on Tier III funding requests
- 7. Reallocation of base budget

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FY16 PROJECTION

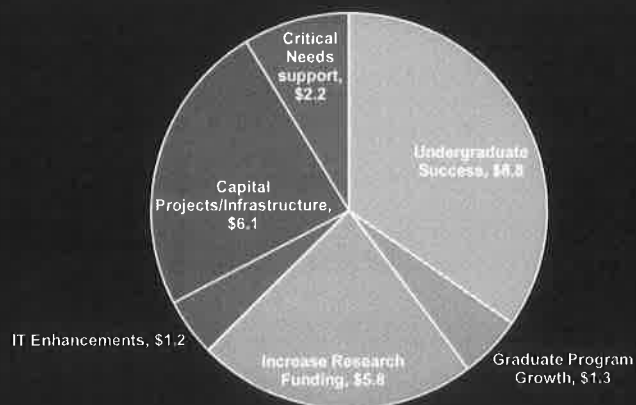


Projected FY16 E&G Sources and Uses (in millions)

	Recurring	Non- Recurring	Total Excluding COM	COM
Tuition and State Appropriations	\$ 527.5	\$ -	\$ 527.5	\$ 39.5
Carryforward		123.6	123.6	16.4
New Performance Funding	15.0	-	15.0	-
Total Sources	542.5	123.6	666.1	55.9
Operating Expenditures	503.2	26.4	529.6	40.4
Tier 1 New Faculty, Start up and Staff	14.2	16.2	30.4	-
Tier 2 New Faculty, Start up and Staff	14.7	-	14.7	-
Merit Increases and ADI	9.1	-	9.1	-
Total Uses	541.2	42.6	583.8	40.4
Remaining Balance	\$ 1.3	\$ 81.0	\$ 82.3	\$ 15.5
Tier 3 Requests	\$ 15.6	\$ 9.8	\$ 25.4	\$ -

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TIER III REQUESTS



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TIER III REQUESTS BY TYPE



Tier III Requests (in millions)

	<u>Recurring</u>	<u>Non- Recurring</u>	<u>Total</u>
Undergraduate Success	\$ 7.2	\$ 1.6	\$ 8.8
Graduate Program Growth	1.3		1.3
Increase Research Funding	3.3	2.5	5.8
IT Enhancements	1.2		1.2
Capital Projects/Infrastructure	0.6	5.5	6.1
Critical Needs support	2.0	0.2	2.2
Total Tier III Requests	\$ 15.6	\$ 9.8	\$ 25.4

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HISTORICAL CARRYFORWARD



Division	FY10	FY11	FY12	FY13	FY14	Projected FY15
President	\$ 2,730,000	\$ 5,370,000	\$ 5,920,000	\$ 4,710,000	\$ 5,270,000	\$ 5,000,000
Admin & Fin	14,800,000	22,050,000	6,260,000	5,250,000	6,620,000	6,570,000
SMCA	2,070,000	870,000	990,000	460,000	800,000	
Comm/Mktg					640,000	990,000
Univ Relations	600,000	670,000	310,000	260,000	380,000	150,000
Acad Affairs	60,450,000	71,100,000	59,880,000	70,060,000	67,410,000	84,860,000
COM	<u>4,190,000</u>	<u>8,640,000</u>	<u>10,150,000</u>	<u>11,250,000</u>	<u>17,170,000</u>	<u>16,400,000</u>
Total	\$ 84,840,000	\$ 108,700,000	\$ 83,510,000	\$ 91,990,000	\$ 98,290,000	\$ 113,970,000

Note: Excludes central reserves

Review historic detail by organizational unit.

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CARRYFORWARD REALLOCATION ASSUMPTIONS



- Projected Carryforward: Expenses through March / Estimated expenses - May through June
- Protect Start-up: Existing & Tier 1 commitments
- Protect Carryforward Plans: FY16 - FY18
- Assume FY15 Carryforward plans executed
- Establish Reserves: 3–7% (with minor exceptions)
- Require 5% contribution to reallocation

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AVAILABLE FOR REDISTRIBUTION



Division	5%	Additional	Total
President	\$ 176,000	\$ 936,000	\$ 1,112,000
Admin and Finance	329,000	-	329,000
Comm and Marketing	-	-	-
University Relations	-	-	-
Academic Affairs	2,918,000	8,709,000	11,627,000
Projected Total	\$ 3,423,000	\$ 9,645,000	\$ 13,068,000

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AVAILABLE FOR REDISTRIBUTION



Academic Affairs Division	Additional
College of Business	\$ 2,834,000
Nanoscience	2,000,000
Burnett School and Bio Sciences Center	1,990,000
Office of Research	1,409,000
College of Optics and Photonics	882,000
College of Nursing	255,000
College of Education	(661,000)
Projected Total	\$ 8,709,000

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DECISIONS TO BE MADE



- Fund selected non-recurring priorities.
- Create central pool for committee to address mid-year critical needs.
- Fund selected recurring priorities for three years.
- Leave carryforward where it is until after base realignment occurs.

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QUESTIONS



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UCF Executive Budget Committee Meeting

AGENDA

Date:	March 11, 2015
Time:	1:00 – 3:00 p.m.
Location:	Provost Whittaker's office
Facilitator:	Provost Dale Whittaker and Vice President William Merck
Invitees:	Maribeth Ehasz, MJ Soileau, Grant Heston, Reid Oetjen, Sydney Alexander, Tracy Clark

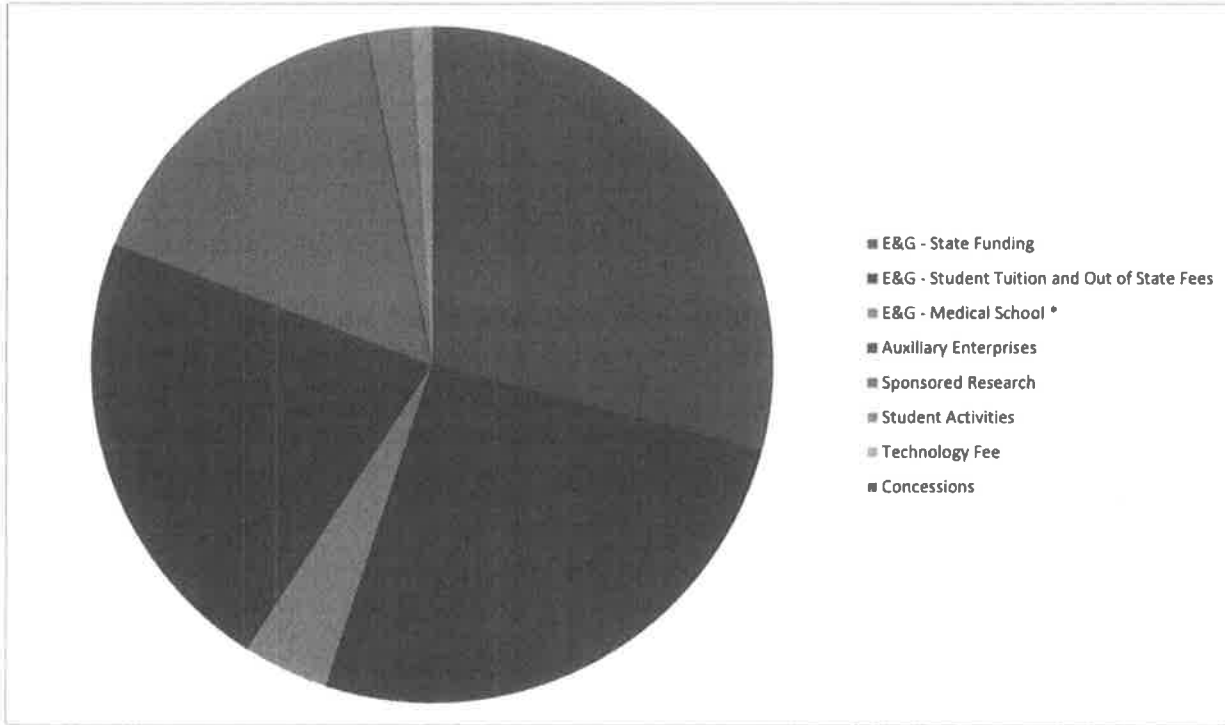
----- Agenda Topics -----

1. Strategic priorities
2. Fiscal Year 2015 University Budget
3. Fiscal Year 2016 Proposed E&G Budget
4. Fiscal Year 2016 Budget Requests
 - Tier I and II
 - Tier III – Tier III would require redistribution of funds

University Budget Priorities Fiscal Year 2015-16

1. Faculty Hires
 - a. Fall 2015: Phase 1 -100 new faculty
 - b. Fall 2016: Phase 2 - 100 new faculty
 - c. Support Staff Hires
 - d. Facility Needs
2. Employee Compensation
 - a. Merit Increases
 - b. Equity Gap Adjustments
3. Improve Student Success
 - a. Provide Access
 - b. Retention & Graduation Rates
4. Double Research & Increase Graduate Enrollment with a focus on Research
5. Support Foundation Success
6. Improve Efficiencies and Automation

University of Central Florida 2014-15 Operating Budget



	2014-15	
E&G - State Funding	276,301,310	29.1%
E&G - Student Tuition and Out of State Fees	246,536,692	25.9%
E&G - Medical School *	39,114,609	4.1%
Auxiliary Enterprises	206,596,893	21.7%
Sponsored Research	152,584,000	16.0%
Student Activities	20,000,000	2.1%
Technology Fee	9,100,000	1.0%
Concessions	460,000	0.0%
	<u>\$ 950,693,504</u>	100.0%

* Includes state funding as well as student tuition and fees

FY 16 Projected Budget

	University	Allocation by Division						
		President's Division	Admin. & Finance	Comm. & Marketing	University Relations	Academic Affairs - Main	Academic Affairs - COM	Central Reserve
Revenue		3.00%	13.58%	1.06%	0.36%	73.66%	8.34%	
		% of allocated budget						
FY15 Student Tuition & Out of State Fees	260,000,000							
FY15 State Appropriations	302,000,000							
Estimated FY15 Carryforward (as of 12/31/14)	150,000,000							
FY16 Resources based on FY15 Actuals	712,000,000							
FY16 Projected Performance Enhancement Funds	18,000,000							
FY16 Projected Tuition enrollment growth	1,000,000							
FY16 Projected New Funding	19,000,000							
Total FY16 Available Resources	731,000,000	20,570,000	93,181,000	7,303,000	2,469,000	505,295,000	57,182,000	45,000,000
Expenditures								
Tier I Proposals								
FY16 Projected Expenditures	570,000,000							
Phase 1 New Faculty Startup	18,000,000							
Phase 1 New Faculty Compensation & Benefits	12,500,000							
Phase 1 Support Staff for New Faculty	1,700,000							
FY16 Expenditures - Status Quo and Tier I Priority	602,200,000							
Balance Remaining - Tier I Subtotal	128,800,000	5,570,000	7,881,000	303,000	469,000	91,395,000	12,782,000	10,400,000
Tier II Proposals								
Phase 2 New Faculty Commitment (FY17 expenditures)	12,500,000							
Phase 2 Support Staff for New Faculty	1,800,000							
Merit Increases & Equity Gap Adjustments	9,100,000							
FY16 Expenditures - Tier II Priority	23,400,000							
Balance Remaining - Tier II Subtotal	105,400,000	5,205,000	6,471,000	168,000	429,000	69,945,000	12,782,000	10,400,000
Tier III Proposals								
Undergraduate Success (\$1.65m Non Recurring)	16,830,000				25,000			
Graduate Program Growth	2,695,000							
Increase Research Funding (\$5m Non Recurring)	8,370,000							
IT Enhancements	1,500,000							
Capital Projects and Infrastructure Changes (\$13.5m Non Recurring)	13,472,000							
Compliance and Safety (\$0.8m Non Recurring)	1,335,000							
University Staff Support to Address Critical Needs	2,037,000							
FY16 Expenditures - Tier III Priority	46,239,000				370,000			
Balance Remaining	59,161,000	5,043,000	3,706,000	168,000	34,000	27,028,000	12,782,000	10,400,000
Decrease in Carryforward	(90,839,000)	43,000	(3,294,000)	(1,432,000)	(166,000)	(62,972,000)	(3,618,000)	(19,400,000)



PeopleSoft Standard Budget Ledger MINUTES

Date:	March 11, 2015
Time:	1:00 – 3:00 p.m.
Location:	Provost's Office
Facilitator:	Provost Whittaker
Attendees:	D. Whittaker, W. Merck, M. Ehasz, MJ Soileau, G. Heston, T. Clark
Minutes:	T. Clark

Discussion Points

- **Committee discussed strategic priorities of the university.**
- **Committee discussed components of the overall FY15 University Budget.**
- **Committee reviewed FY16 potential E&G revenue sources and expenditures, including the cost of the anticipated 100 new faculty hires, to begin Fall 2015, as well as startup and support costs needed for the new faculty.**
- **The committee discussed the potential hiring of a second 100 new faculty for Fall 2016 and potential start up and support needed for those faculty members.**
- **The two rounds of 100 new faculty and the retaining existing faculty and staff were recognized by the committee as top strategic priorities of the university, with the caveat that the second round of new faculty is dependent on receipt from the state of new performance funds in the FY16 budget.**
- **Committee decided to review additional FY16 budget requests from departments and sources to support those requests at the April meeting.**

This meeting concluded at 2:35 p.m.

University Budget Committee

Meeting Minutes

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